

Lean-Agile PMO

A new concept of PMO operation

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“Is there a way to deliver projects efficiently and in high-quality on time, every time?”

“Is there a way to get value into our stakeholders’ hands early and often?”

“Is there a way to innovate at scale as the company/workstreams/teams change and grow?”

In fact, there is.

What is the lean-agile pmo?

What is the Lean – Agile PMO?

Why Lean?

- Maximum value in the shortest lead time
- Reducing waste
- Continuously Improve

Why Agile?

- Just enough and just in time
- Business people and teams collaboratively working together
- Servant leader culture

Lean – Agile PMO

A PMO that adds value by facilitating the faster, secure, controlled, delivery of all types of projects; traditional, agile and continuous delivery

Lean-Agile PMO remit

- Enabling both agile and traditional projects to deliver faster
- Coaching and acting to stop “problem” projects and programmes
- Agile management of the project investment portfolio
- Emphasis on business case and benefits delivery
- Provide reassurance to Stakeholders
- Buffers the teams from the less agile parts of the organisation

A new PMO perspective



Lean-Agile PMO - benefits

- Measurable faster project completion with agile and waterfall delivery methods.
- Projects with lower Risk profiles resulting in a greater probability of success
- Cross project dependency management facilitating rapid delivery and Dev Ops
- Fewer projects running in Red and Amber status.
- Greater emphasis on project benefits and realisation
- Delighted stakeholders as the PMO services meet their needs.



The PMO as a Coach

Organisational Learning

RAG Status Purpose

- RAG status is quite often misunderstood in that it should be a simple indication of project health.
- Its purpose is to enable senior management to understand project status without having to read digest and interpret a whole report. They can see the status at a glance and interpret the status as follows:
 - Green – the project is in “clear water and sailing”,
 - Amber – the project needs attention but has it within its means to recover to a Green Status,
 - Red – the project is “on the rocks” and needs external help to recover.
- From the RAG status, the Lean-Agile PMO can decide if they too need to provide assistance.

RAG Status Definition

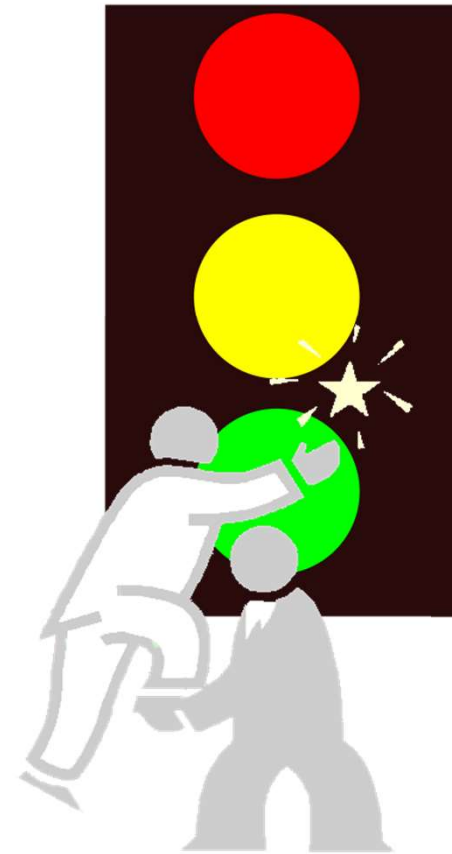
- Using the Lean-Agile principle that less is more, we propose a simple approach. With three variables:

Condition	Green	Amber	Red
Business Benefits	The project will achieve the benefits identified in the business case	<i>(we suggest that this condition is binary)</i>	The project will Not achieve the benefits identified in the business case
Budget	The project forecast shows that the project will complete within its budget	The project forecast shows that the project will complete within +10% its budget	The project forecast shows that the project will require >10% of its allocated budget and require additional funding
Timeline	The project is forecast to complete on time	The project is forecast to be marginally late	The project is forecast to be significantly late

Stopping projects from going wrong

The Lean-Agile PMO is specifically designed to ensure project success

- Establishing an independent view of project health. Agile Red Amber Green status evaluations
- Path-to-green planning and monitoring
- Coaching, mentoring and developing capability
- Providing facilitation, data, tools, and techniques.



Theme	Sponsor	Sprint Cycle	Project Manager	Reporting Period	Sprint Date	Previous Status	Current Status
		3 weeks				G	G

Example

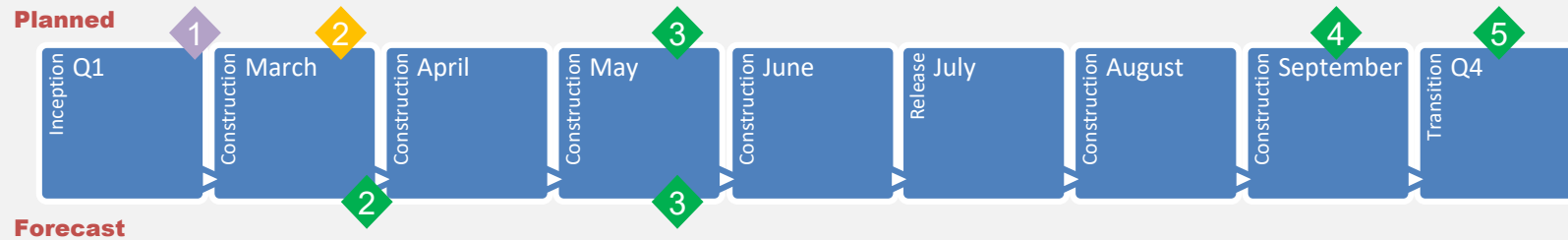
Project Assessment

- Lorem ipsum dolor sit amet, consectetur adipiscing elit. Praesent nibh felis, ornare vel ex pharetra, imperdiet facilisis neque. Curabitur feugiat magna mollis, finibus justo ac, commodo nunc. Nam hendrerit in nisi sit amet dignissim. Mauris tincidunt elit ut nibh tristique, eget tristique lacus eleifend. Maecenas ultrices ut velit eu rhoncus

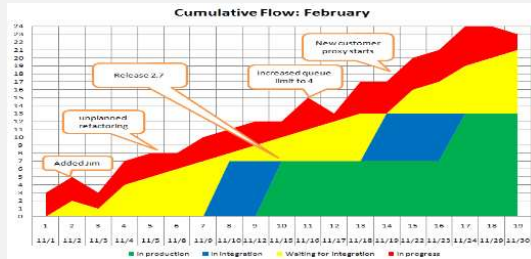
Executive attention – items for resolution

- Morbi sed viverra ligula.
- Donec et nisl ut erat dictum dapibus.
- Fusce quis lectus placerat tellus volutpat bibendum.

Milestones



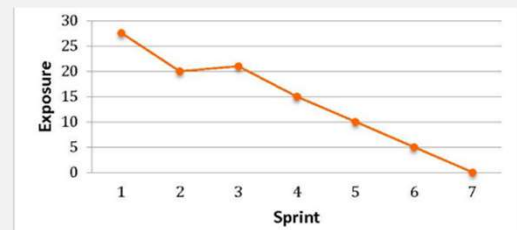
Release Progress



Release Burn-up



Risk Burn-down Chart



Achievements this Sprint

Orci varius natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. Praesent fringilla aliquet aliquet. Praesent bibendum augue in lectus finibus, a malesuada sapien cursus.

Key dates and decision points

	Sprint	Due Date	Forecast	Status
				G
				G
				G
				G
				G

Completed On track At Risk Delayed

“How is the Lean-Agile PMO likely to impact the organisation?”

“How can you help your team to do a great job?”

“How can the company sustain the effective application of the Lean-Agile PMO?”

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