

The PMO Conference

PMO
Conference
London
2016



 **DSDM**
CONSORTIUM



JOINED UP
SOLUTIONS

8th June 2016

RIBA | Portland Place | London



Over 38,000 AgilePM® exams have been taken globally
- Source APMG International

"Very informative and enjoyable, overall a very valuable and educational 3 days of training"
Programme Manager, Thomson Reuters



DSDM is a proven framework for Agile project management and delivery. Training and certification in Agile Project Management, Agile Business Analysis and Agile Programme Management are offered by a range of organisations accredited by APMG International.

A wealth of resources and information can be found at www.dsdm.org or www.apmg-international.com

The DSDM Consortium is the not-for-profit community behind the Framework.



Agile business conference

Shaping your Enterprise for the Future
Bishopsgate, London - 5 & 6 October 2016

Challenge your perceptions about change...

"The world is changing very fast. Big will not beat small anymore. It will be the fast beating the slow."
– Rupert Murdoch, Business Tycoon & CEO of News Corporation

To adapt to this fast moving world, businesses need to be able to cope with radical new challenges, evolve quickly and improve incessantly. In short, they need to be Agile.

Learn how Agile can help you to shape your business to add value, achieve higher growth, lower costs and cut time to market. Dedicated to furthering Agile principles and providing a venue for people and ideas to flourish, the Agile Business Conference is a major two-day event for business leaders and innovators.

There will be four tracks all of which will cover Public, Private and Not-for-Profit sectors and include presentations, case studies, workshops, interactive and round table sessions:

• **Agile Innovation** • **Delivering Business Value** • **The People Perspective** • **Agile Business Transformation**



Register now for Early Bird Rates - Closes 31 July 2016

Welcome to The PMO Conference

Here we are again, our second year in London. Last year's PMO Conference was a sell-out success and this year we decided to make it bigger - to accommodate more PMO professionals and include an extra stream to provide even more great PMO content.

During the last year I've continued to listen to and meet many people who work within and around PMOs. Last November I visited the PMO Symposium in Arizona and invited two of the speakers I met there to come over to London to talk to you today. Some of our speakers today are authors on the subject of PMO, they are great speakers too. I've also made sure we have plenty of case studies this time - PMO practitioners who are doing the job, here to tell you how they are currently making their PMOs successful and sharing some insights along the way. The case studies feature in the Wren Room today.

I'd like to extend a thank you to each speaker who features in the programme today.

A lot of the topics you're hearing today are taken from the thoughts and choices from the PMO Flashmob gatherings which take place every month in London, and more recently in Scotland. Thank goodness for inquisitive and curious PMO minds! PMO Flashmob is now in its third year and continues to be an event which supports learning and networking.

I'd also like to extend a thank you to the PMO people I've met along the way and are now firm friends, they're here today making sure this conference goes well. So here's a little thank you to Chris Walters, Stuart Dixon, Ken Burrell, Nicole Reilly, Anke Bysouth and Eileen Roden. Thank you too to Terry Winstanley and Jackie Novotny for their excellent support throughout the year.

The PMO Exhibition is also a key feature of the PMO Conference, make sure you spend time in the breaks visiting the organisations that are here today or make appointments for after the event. They are all just as enthusiastic about PMO as you are. Many thanks to them too for being here today.

Finally I want to say thank you to you. Many of you are returning for the second time and I'm really pleased to see you here. I hope you all enjoy your time here today, being inspired to try something new or take away insights that you can use practically in your day-to-day work.

I also hope you manage to meet others here today too because the one thing I've learnt about PMO gatherings over the last fifteen years is, it is the opportunity to learn and network from one another that really makes PMO professionals make the most of their time away from the office.

Enjoy your day and your part in the second PMO Conference in London.

*Best Regards,
Lindsay Scott*



@PMOConference #pmoconf

Wifi Codes:

RIBAJarvis - v3nu3566

RIBAVenue - venues66

The PMO Conference

The PMO Conference 2016 //

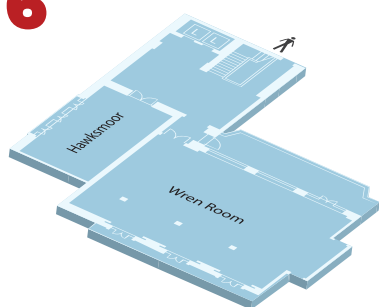
Programme at a Glance



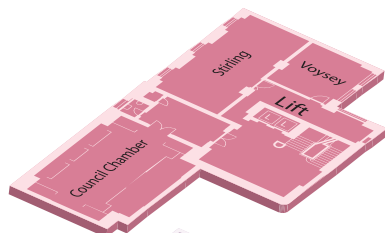
08.00 - 09.00	 Registration and Coffee	Jarvis Foyer/ Florence Hall		
09.00 - 10.00	 Opening Keynote Chris Garibaldi	"Managing Your Organization Masterfully with Project Portfolio Management"		
10.10 - 11.00	Jarvis Hall	Wren Room	Lutyens Room	Sterling Room
Session 1	The 40 Do's and Do Not's of Portfolio Management Craig Kilford	Critical Success Factors – Creating a PMO Capability Eddie Borup	Organisational Benefits Realisation Management Carlos Serra	Delivering Successful PMOs: A Greenfield PMO Ray Mead
11.00 - 11.30	 Morning Coffee	Florence Hall		
11.30 - 12.20	Jarvis Hall	Wren Room	Lutyens Room	Sterling Room
Session 2	The Integrative Role of a PMO Monique Aubry	The Role of the PMO in Change Stuart Collins	What Use is My PMO for Portfolio Management? David Dunning	Using a Maturity (P3M3®) Model to Develop Tim Ellis
12.20 - 13.20	 Lunch	Florence Hall		
13.20 - 14.10	Jarvis Hall	Wren Room	Lutyens Room	Sterling Room
Session 3	Governing the Programme Office Michel Thiry	Developing a Corporate PMO – How to Identify What Your Organisation Really Needs Julie Black	Centre of Excellence; Delivering Value or Being Seen as an Overhead? Henny Portman	People Power – Increasing the Effectiveness of Your PMO Through People Donnie MacNichol
14.20 - 15.15	Jarvis Hall	Wren Room	Lutyens Room	Sterling Room
Session 4	The PMO as a Pop-Up Shop Mertine Middelkoop	Carnival – It's a Hearts and Minds Thing.... Kirsty Bennett	PMO in Practice – The Learning PMO Garret Beggan	Adapting a PMO for Agile Development Sophie Coady
15.15 - 15.45	 Afternoon Coffee	Florence Hall		
15.45 - 16.30	Jarvis Hall	Wren Room	Lutyens Room	Sterling Room
Session 5	The Agile PMO – Impediment or Empowerment? Andrew Craddock Jason Wright	Portfolio Management Office – The Bridge between Strategy and Delivery Ben Green	Resource Management – The Role of the PMO Paul Major	Managing the Perception of Your PMO Rupert Taylor
16.40 - 17.40	 Closing Keynote	Stephen Carver		
17.40 - 17.45	 Closing Words	Jarvis Hall		



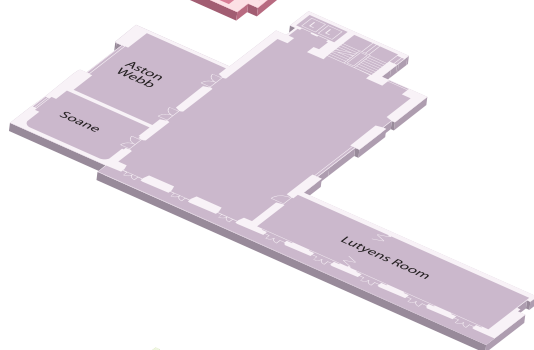
The PMO Conference // Floor Plan // Room Locations



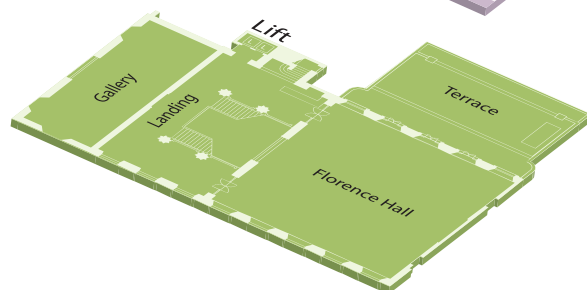
Wren Room // 6th Floor



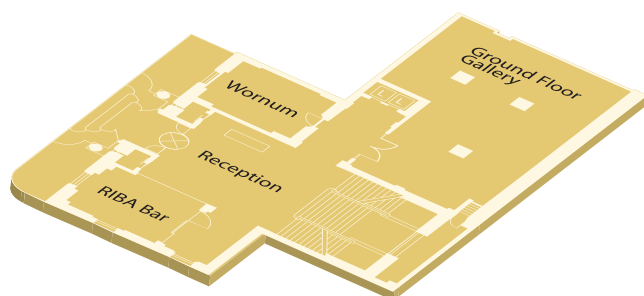
Stirling Room // 4th Floor



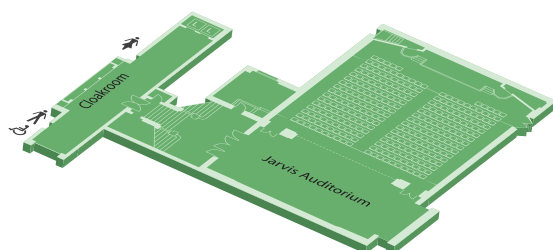
Lutyens Room // 2nd Floor



Florence Hall // 1st Floor




Entrance // Ground Floor



Jarvis Hall // Lower
Ground Floor



The Programme

Time	Session Overview	Location
08.00 - 09.00	 Registration and Coffee Take the opportunity to get up to date with the latest products and services in the PMO space.	Jarvis Foyer
		Florence Hall
09.00 - 10.00	Opening Keynote: Managing Your Organisation Masterfully with Project Portfolio Management Chris Garibaldi <p>Project Portfolio Management (PPM) provides the ability to significantly reduce cost, increase delivery efficiency, save revenue for other investments, and more effectively employ the organisation's workforce to strategically aligned initiatives.</p> <p>PPM provides direct visibility into a leader's organisation, thus providing the information required to lead and make decisions authoritatively. It can be applied to many industries at varying levels of organisational maturity.</p> <p>By focusing on people first, then on process—and viewing technology as an enabler—one can use PPM to guide your business to maturity. If applied effectively, PPM helps one masterfully command his or her organisation.</p>	Jarvis Auditorium
Session 1		
10.10 - 11.00	The 40 Do's and Do Not's of Portfolio Management Craig Kilford <p>One of the worlds leading thinkers in portfolio management, Craig turned 40 in December and following some life reflection he created an eclectic list of 40 Portfolio Management do's and do not's based on his 20 year career in portfolio management.</p>	Jarvis Auditorium
10.10 - 11.00	Critical Success Factors – Creating a PMO Capability Eddie Borup <p>Implementing a new PMO is a challenge in any organisation – add in a conflict zone and a humanitarian crisis to the mix and suddenly the need to deliver results moves from “business critical” to literally the ability “to save lives”.</p> <p>Eddie Borup recounts his time as Head of Programme for a large international agency in the development/humanitarian sector, appointed just a few days prior to a brutal civil war starting in South Sudan. Arriving on the ground he saw the shift of his programme move from development support to humanitarian aid overnight.</p>	Wren Room
10.10 - 11.00	Organisational Benefits Realisation Management Carlos Serra <p>PMOs play a significant role in supporting the utilisation of benefits realisation management practices to ensure programmes and projects maximising the creation of strategic value to the business.</p> <p>The presentation will focus on some key areas where the PMO can support effective benefits realisation and what many organisations are still finding challenging, which are benefits definition and benefits tracking.</p>	Lutyens Room Session 1 cont...

Downloaded from <http://ajph.org/> on November 10, 2015

Downloaded from <http://ajph.org/> on November 10, 2015

The Programme

Time	Session Overview	Location
Session 2 cont...		
11.30 - 12.20	Growing Up Faster – Using a Maturity (P3M3®) Model to Develop Organisational Capability Tim Ellis In this session, Tim explores the value of taking a structured, best practice approach to improving project, programme and portfolio capability using P3M3 and sets out the pros and cons. This session will be useful for any PMO professionals whose remit includes improving organisational capability in project, programme or portfolio management.	Sterling Room
12.20 - 13.20	 Lunch Break Visit the PMO Conference exhibition to find out more about the services and products available.	Florence Hall Florence Terrace (outside) Jarvis Foyer
Session 3		
13.20 - 14.10	Governing the Programme Office Michel Thiry The programme office will need to address the three following principles as part of their governance responsibility: 1. Develop the program vision and objective, based on the business strategy and stakeholders' needs. 2. Put in place the right structures and allocating the resources necessary to achieve the vision. 3. Set up appropriate monitoring and control systems to make the right decisions and realign the program if necessary. This presentation will examine each of these three streams and explain how to achieve these objectives.	Jarvis Auditorium
13.20 - 14.10	Developing a Corporate PMO – How to Identify What Your Organisation Really Needs Julie Black (Ofgem) In 2014, my team put PPM theories and models to one side and focused on listening to the challenges of our senior management team at Ofgem. Since then, we have changed to focus on the whole business lifecycle through strategy, projects and operational performance. In this presentation, I will use my own experiences to encourage PMO Managers to take a step back, consider what their organisation really needs and perhaps take a fresh approach to the development of their PMO.	Wren Room
13.20 - 14.10	Centre of Excellence; Delivering Value or Being Seen as an Overhead? Henny Portman In this session Henny will take you with him to get an understanding of the role of a CoE, the functions a CoE can perform e.g. standards and methods, internal consultancy, organisational learning and knowledge management, and people and skills. Theory will be combined with his own experiences, resulting in best and good practises. He will show you an overview of more than 50 different standards and methods and how to cope with that from a CoE perspective.	Lutyens Room Session 3 cont...

The Programme

Time	Session Overview	Location
Session 3 cont...		
13.20 - 14.10	People Power - Increasing the Effectiveness of Your PMO Through People Donnie MacNicol <p>People are different and therefore how you sell, design and deliver the services of your PMO should take this into account. Unfortunately what is often provided is a one size suits all approach that it is hoped will appeal to all – well it doesn't. The session will describe a powerful and easily applied approach to increasing the effectiveness of your PMO, all in 50 minutes!</p>	Sterling Room
Session 4		
14.20 - 15.15	The PMO as a Pop-Up Shop Mertine Middelkoop <p>"Temporary PMO's" why would you have them and what are the benefits? And if you decide they are useful for your organisation, programmes and projects, how do you setting up, running and closing down temporary PMOs?</p> <p>What kind of services can you offer and what kind of PMO employees are needed?</p> <p>In this session we take a look at the answers to these questions. You will discover the pros and cons of temporary programme and project offices and also receive a handy pop-up PMO roadmap.</p>	Jarvis Auditorium
14.20 - 15.15	It's a Hearts and Minds Thing.... Kirsty Bennett (Carnival) <p>Implementing Portfolio Management is a Transformational Change to the way your organisation thinks, acts, feels towards and implements change.</p> <p>During this session Kirsty will share some of my experiences of the way people think, feel and act with any transformational change, specifically when your aim is to engage the organisation in an open, collaborative transparent way of working.</p>	Wren Room
14.20 - 15.15	The Learning PMO Garret Beggan <p>The challenges for PMOs to support the delivery of real change are getting harder. The PMO needs to react by developing a continuous improvement framework.</p> <p>That goal can be achieved by applying lessons learned in a more concrete way. The presentation suggests 3 powerful ways to apply lessons learned and examines each in some depth.</p>	Lutyens Room
14.20 - 15.15	Adapting a PMO for Agile Development Sophie Coady <p>Over the past few years, Agile Development methods have transformed the way that software is designed and delivered. This clashes with the traditional waterfall method of project management and presents a challenge to the PMO as we knew it.</p> <p>This presentation explores how IG Group transformed its PMO to support product-focused agile development whilst satisfying project-focussed business sponsors.</p>	Sterling Room

The Programme

Time	Session Overview	Location
15.15 - 15.45	 Coffee Break	Florence Hall Jarvis Foyer
Session 5		
15.45 - 16.30	The Agile PMO – Impediment or Empowerment? Andrew Craddock and Jason Wright <p>It has been argued that there is no place for a PMO in an Agile environment where decision making is devolved, processes simplified and documentation de-emphasised.</p> <p>Andrew and Jason argue that this is far from the truth. The right kind of PMO and should, be a powerful enabler of Agility whilst ensuring an appropriate level of governance. They will explain how an Agile PMO differs from the traditional model including a real life example of where they made this a reality”.</p>	Jarvis Auditorium
15.45 - 16.30	Portfolio Management Office – The Bridge between Strategy and Delivery Ben Green (Credit Suisse) <p>Providing portfolio services in an investment bank is a challenge. This is an environment which demands pace and tangible outcomes; it is subject to extraordinary external pressures and scrutiny; and it is where the need for portfolio management is increasing.</p>	Wren Room
15.45 - 16.30	Resource Management – The Role of the PMO Paul Major <p>Resource Management is consistently flagged as one of the most pressing problems facing the PMO today. But what are the real issues? Availability, prioritisation, assignment, utilisation, capacity planning – and which of these are actually the responsibility of the PMO?</p> <p>In this session we will look at the resource management challenges the project organisation faces, but zero in on where the PMO can really add value to the business, not just administrate, and hence raise the value of the PMO itself.</p>	Lutyens Room
15.45 - 16.30	Managing the Perception of Your PMO Rupert Taylor <p>A brief exploration into how you can manage the perception of your PMO to move away from the long held and dogged perception of PMOs being an admin/ reporting/ bureaucracy - towards an innovative change support function that is fully aligned with the needs of the business and really adds value across Change programmes or portfolios.</p> <p>This insightful and creative session looks at the brand of the PMO and how to communicate that brand across the organisation.</p>	Sterling Room
16.40 - 17.40	Closing Keynote: Stephen Carver	Jarvis Auditorium
17.40 - 17.45	Closing Words	Jarvis Auditorium

PS+

TAKE IMMEDIATE CONTROL OF
YOUR PROJECT AND RESOURCE
PORTFOLIO WITH PS+.



The illustration shows two hands in orange sleeves holding a dark grey box with the 'PS+' logo. From the box, a beam of light projects upwards, illuminating a collection of business-related icons: a blue arrow pointing down with a pound symbol (£), a pie chart, a line graph, a bar chart, a clock, a blue arrow pointing up with a pound symbol (£), a gauge, a checklist, a pie chart, a scale of justice, and another clock.

DISCOVER HOW WE
CAN HELP YOU

 www.projectserverplus.com

 +44 (0)1628 895600

 demo@projectserverplus.com

CONNECT WITH US

The Speakers



Chris Garibaldi is a principal in Deloitte Consulting LLP's Technology practice and has 20+ years of experience in business strategy and management. He spent over a decade helping Deloitte's largest global clients govern and manage their organizations with PPM. Chris is known across industries and technology circles as an innovator and thought leader in PPM strategy and implementation.



Craig Kilford is one of the world's leading thinkers in portfolio management and co-Author of Axelos' global portfolio management standard, Management of Portfolios (MoP). Renowned for his creative and energizing approach, Craig has over fifteen years portfolio leadership experience in finance transformation, technology, emergency services and is a regular advisor to various international governments.



Eddie Borup is an experienced Senior Manager and Management Consultant. Eddie's career started in a Global Telecommunications Organisation where he held various senior management posts including Head of Projects. When he left Eddie created and then sold a consultancy implementing best practice in Portfolio, Programme and Project Management. Having returned from South Sudan, Eddie is once again working as a Consultant in the PPPM field.



Carlos Serra has been working in project management across a variety of market sectors, countries and roles. On the academic side, he has designed and delivered project management lectures and presentations for MBA programmes, conferences and training courses, written articles, won academic and professional awards and worked as a journal reviewer. His book about Organizational Benefits Realisation Management will be launched in the next few months by CRC Press.



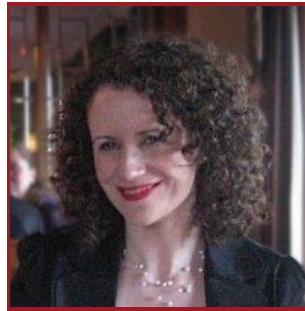
Ray Mead is owner and CEO of p3m global, a specialist portfolio, programme and project management consultancy. As a senior, accomplished P3M consultant he and his team work globally to develop their clients project management capability through a mixture of training, consultancy and delivery solutions. Ray is the author of Delivering Successful PMOs and is currently working on a new title around Organisational Agility.



Monique Aubry is a professor in graduate programs in project management and in the executive MBA program at the School of Management, Université du Québec à Montréal (UQAM). She is a member of the Project Management Research Chair and the Institute of Health and Society of UQAM. Before joining UQAM, she was senior project manager in a major Canadian financial group for more than 20 years. In 2012, she received the IPMA Research Award for her research on Project Management Offices.



Stuart Collins leads the corporate Portfolio Management Office (BBC PMO) that oversees the Critical Projects Portfolio, comprising those projects carrying high strategic value combined with a high level of complexity or delivery risk. Stuart has worked at the BBC for 15 years in project and leadership roles and is passionate about developing the capability and recognition of the professional discipline.



Debbie Fisher is the Delivery Support and Assurance Manager for the Portfolio Management Office (BBC PMO). Debbie is a projects and change professional, with a track record of facilitating change in organisations and supporting change in individuals. She has led a wide range of public and private sector programmes at UK Parliament; Child Support Agency; Ofcom and the Driving Standards Agency. Debbie is passionate about coaching and is part of the BBC Executive Coaching network.



David Dunning is a founding director at CPS who originated the professional services delivery organisation. He is an APMG Registered Consultant, Deputy Chairman of the APM Portfolio Management Special Interest Group, a Certified Management Consultant. While being Chairman of the CPS Board, David continues to work with customers on a strategic level to understand problems and envision people, process, technology and organisational solutions.



Tim Ellis has spent two years as Research and Strategy Lead in the TfL PMO leading the development and implementation of the organization-wide maturity strategy. He is an associate of RSM (formerly Outperform) who have co-authored the most recent version of P3M3. Tim has established and run enterprise portfolio offices in high performing London Boroughs working closely with the executive team and leading capability improvement. He also has in depth, hands on experience of delivering projects and programmes.



Michel Thiry is Founder and Managing Partner of Valense Ltd. He has an extensive worldwide experience and has worked in many cultural environments. He specialises in strategic applications of project, program and value at organizational level and has supported the development and implementation of a number of strategic programs for major corporations in numerous fields. He is a regular Keynote Speaker at major International events.



Julie Black is Associate Director, Business Insight and Change at Ofgem, providing leadership for the Project Delivery Profession. Prior to joining Ofgem, Julie was Portfolio Manager at the Bank of England, and as Head of Data and Systems at the Department for Education, delivered pupil results for National Curriculum Tests. Previously Julie spent 10 years at Lotus Engineering as Senior Project Engineer, leading the supply chain for new product introduction and delivering automotive consultancy projects.

The Speakers



Henny Portman is a PMO Consultant for NN Group. He is the thought leader of the PMO domain and responsible for the introduction and application of the PMO methodologies (portfolio, program and project management) across Europe and Japan. He trains, coaches and directs (senior) program/project managers and project sponsors and is building a professional PM(O) community.



Donnie MacNichol is an experienced project and programme leader who is passionate about developing the leadership capabilities of individuals, teams and organisations in the private and public sector to deliver success. Widely recognized as contributing to the 'people and organizational side' of project management thinking, Donnie is much in demand as a consultant, facilitator, lecturer, speaker and author. Donnie is the co-author of Project Leadership 3rd Edition published by Gower.



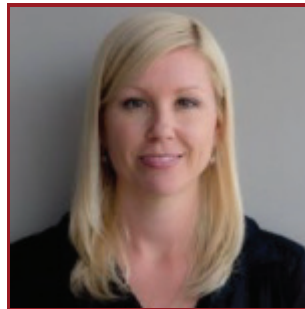
Mertine Middelkoop is a senior project management consultant, scrum master, trainer and facilitator for the KPN Consulting Company and their clients. As a former teacher, Mertine has now worked for over 20 years working in the field of project and portfolio management. Mertine has a lot of experience in temporary PMO's. She is author of the book "The Project Management Office as a Pop-Up Shop" published in 2013.



Kirsty Bennett has over 20 years experience in change and transformation, having attained and developed her skills in both public and private sectors at Director, CEO and CIO level. Kirsty is currently Director of Portfolio Management at Carnival UK, and holds overall responsibility for the Change Portfolio for both in-flight delivery and new demand requests to deliver the 3 year Business Plan. She ensures programmes are shaped to deliver the greatest return on the investment for Carnival UK.



Garret Beggan spent 10 years in the automotive industry before moving into project management. He now specialises in the management and governance of large transformation programmes, complex portfolios and high-powered PMOs. His passion is to help organisations and individuals improve their capability to deliver their biggest Business Change and IT programmes successfully.



Sophie Coady has over 15 years' experience in project management, programme management, and business change. She has worked in several industries including Finance, Engineering, Media, and Shipping, across three continents. Sophie is the Head of Programmes and Governance at IG Group, the global leader in online trading and since 2012 has been responsible for Programmes and Governance.



Andrew Craddock is the Product Innovation Director at the DSDM Consortium – home of the leading Agile Project Framework. Andrew was a traditional project manager at British Airways prior to his career-changing introduction to Agile and has been training and coaching Agile Teams since 2001.



Jason Wright is the Membership Director at the DSDM Consortium – home of the leading Agile Project Framework. He has a background in internal audit. His career-changing experience started when, as Head of a PMO, he realised how much more effective disciplined Agile was at delivering solutions without compromising the demonstration of control that so many organisation need.



Ben Green has over 20+ years experience in delivering change and transformation in investment banks. Ben is currently leading the Portfolio Management Office for Credit Suisse's Risk function. In the last 5 years, his focus has extended from being delivery focussed, to building Portfolio Management functions. In building PMO functions in investment banking, he has seen a pattern emerging and built a formula that raises the profile and value of PMO in investment banking.



Paul Major industry commentator, has over 20 years' experience in managing performance and delivering strategic change, primarily in multinational corporations. In roles including Entrepreneur, Programme Leader, Finance Director and Operations Manager he has gained a unique insight into the challenges of creating, delivering and realising sustained benefits from complex organisational change. Before founding Program Framework, Paul worked in a global programme management consultancy with a range of blue chip clients.



Rupert Taylor has been running Change programmes and portfolios for over 25 years. He works with companies like Vodafone, O2, Sky, British Gas, Ericsson and many more. He is passionate about simplifying approach, methodology and terminology around projects and PMOs and uses innovative techniques to engage key stakeholders and senior managers. Rupert runs a Change delivery business Pro4Solutions.



Stephen Carver is rated as one of the top 3 lecturers at one of Europe's top MBA Business Schools. He has a reputation of taking complex management concepts such as Project, Programme Change and Crisis Management and being able to distil them down, into highly informative and fast lectures – often using "storytelling" techniques. His attitude is "if you haven't done it – you shouldn't be teaching it!". Stephen is an unusual blend of Academic, Businessman and Teller of Tales.

The Exhibition

GOLD SPONSOR

PS+ is changing the way organisations manage their projects and resources, providing them with the technology and management to drive success.

Our passion lies in helping our customers to succeed. We want them to deliver the best projects, to make the optimum use of their resources and to provide real benefit to their customers, with ease every time. PS+ was created to do exactly this.

PS+ combined with the power of Microsoft Project Online builds a ready-to-use, user-friendly, fully functional end-to-end PPM solution.

We are so confident in our creation, development and success of PS+, that we want you to experience it for free! Even when you buy PS+, we will offer you a money back guarantee on your subscription.

What have you got to lose? And more importantly what have you got to gain?

More information at: www.cps.co.uk

 @CPS_Solutions @PSPlus_



Today's Session: What Use is My PMO For Portfolio Management? Lutyens Room // 11.30 - 12.20

Many people believe that the way to make delivery better is focus on 'doing things better', but also on 'doing better things'. If, as a PMO Manager, I'm on top of my game with delivery support, can I help the business 'doing better things'?

As the 'PMO Lead' – my boss (the COO) and I might see me as an obvious starting point to introduce more systematic portfolio management, but perhaps the CFO thinks differently?

I am ambitious – and I know the theory – what might the pathway look like, and what key moments are there along the way?

In this session, David explores how PMO Managers can tackle portfolio management for the first time – exploring different plans and steps



David Dunning

The Exhibition

GOLD SPONSOR

DSDM is a robust, full-project Agile approach, providing governance and rigour along with the agility and flexibility demanded by organisations today. It helps to deliver results quickly and effectively by concentrating on strategic goals and incremental delivery of real business benefits while keeping control of time, cost, risk and quality.

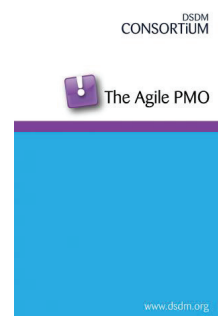
The DSDM Agile Project Framework reflects the very latest thinking in corporate strength Agile and is the culmination of practitioners' experience drawn from a wide range of public and private sector projects.

The DSDM Consortium is the not-for-profit community behind the Framework, providing products and services that support organisations and individuals in their learning, adoption and application of DSDM. Since 1995 DSDM has been effectively applied to a wide range of projects from small software developments all the way up to full-scale business process change.

More information at: www.dsdm.org



Find your copy of
The Agile PMO book
in your delegate pack.
Visit the DSDM for
more information

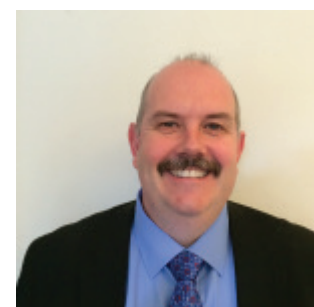


Today's Session: The Agile PMO – Impediment or Empowerment? Jarvis Hall // 15.45 - 16.30

It has been argued that there is no place for a PMO in an Agile environment where decision making is devolved, processes simplified and documentation de-emphasised.

Andrew and Jason argue that this is far from the truth. The right kind of PMO can, and should, be a powerful enabler of Agility whilst ensuring an appropriate level of governance.

They will explain how an Agile PMO differs from the traditional model including a real life example of where they made this a reality



Andrew Craddock



Jason Wright

The Exhibition

SILVER SPONSOR

Program Framework

Program Framework is a specialist PPM consultancy and Microsoft Gold Partner.

We offer a mix of project management, collaboration consultancy and technology services.

We work with a range of Microsoft products, including Project Server, Project Online, Office 365 and SharePoint.

We are also a Nintex partner, offering the Nintex Workflow Automation platform as part of our solutions.

As the UK's only ProSymmetry partner we are also qualified to sell and advise on their Tempus Resource and Tempus Valuation products.

More information at: www.programframework.com

 @ProgFramework



Microsoft Partner

Gold Project and Portfolio Management
Silver Collaboration and Content
Silver Small and Midmarket Cloud Solutions

RESOURCE MANAGEMENT

Resource Planning Simulation and
What-If Modelling with Tempus Resource



@progframework

www.programframework.com

The Exhibition

SILVER SPONSOR

Bestoutcome

Bestoutcome specialises in providing cloud-based portfolio, programme and project management services and products, including our flagship toolset, PM3.

The PMO is the engine room of any change programme. PM3 allows the PMO to see everything, provide assurance on governance and best practice, with 'one version of the truth' clarity.

With accurate, up-to-date and consistent data always available, the PMO is able to make informed decisions rather than get 'bogged down' in administration.

Our team of practitioners, all with experience gained in major consultancies, have assisted some of the UK's leading organisations to manage major change programmes.

This means that we can talk to your project and programme sponsors and delivery teams from a position of experience and knowledge to help ensure you achieve successful outcomes.



More information at: www.bestoutcome.com

 @Bestoutcome

Visit us on Stand 3



Powering the PMO

EXECUTIVES
& SPONSORS



PMO



PROGRAMME
& PROJECT
MANAGERS



SUPPLIERS
& PARTNERS



The PMO is the engine room of any change programme.

PM3 allows the PMO to see everything and provide governance and delivery assurance.

- ✓ Light-touch, easy-to-use, cloud-based PMO solution
- ✓ Executives have full visibility of all initiatives
- ✓ PMs provide updates in less than 5 minutes
- ✓ Gateways with automated workflow
- ✓ Switch on extra functionality as your PMO matures
- ✓ Complete time management solution also available: **pm3time**

THE BRITISH
ASSESSMENT
BUREAU

ISO27001

T: 01753 885864 E: info@bestoutcome.com
Europa House, 11 Marsham Way, Gerrards Cross, Bucks SL9 8BQ

www.bestoutcome.com



The PMO Conference

The Exhibition

RPCuk

RPCuk has been providing effective project controls solutions for over 20 years and helps organisations to create a holistic environment in which projects are routinely delivered successfully – on time and within budget – and expected returns on investment are fully realised.

With competencies spanning generic project controls skills, knowledge acquisition, best practice processes, world leading EPPM software tools and application support, RPCuk offers a comprehensive portfolio of expertise and solutions to create the ideal platform to support the complete project lifecycle.

RPCuk are the project controls specialists.

More information at: www.rpc.uk.com



SILVER SPONSOR



rpcuk

PROJECT CONTROLS SPECIALISTS

**INTELLIGENT
PROJECT CONTROLS**

People, Processes, Products

www.rpc.uk.com

**PMO2016
Conference**

The PMO Conference

The Exhibition

SILVER SPONSOR

Sciforma

Sciforma provides Project and Portfolio Management software. Sciforma easily adapts to the unique needs of each company.

We deliver out of the box solutions for all type of industries and concurrently support multiple methodologies like Waterfall, Agile, Critical Chain, PMBOK®, PRINCE2®. Sciforma offers SaaS, hosted and on-site models.

Sciforma is a flexible and easy to use multi-platform project management and project portfolio management software solution that manages projects to their greatest advantage.

Businesses that have multiple projects from multiple clients, including internal customers, need to be able to prioritize efforts that will bring the best results to the company. This customizable PPM solution provides project managers and executives the ability to analyze investments, plan capacity, manage risks, and control expenses better.

More information at: www.sciforma.com/en-uk/  @sciforma

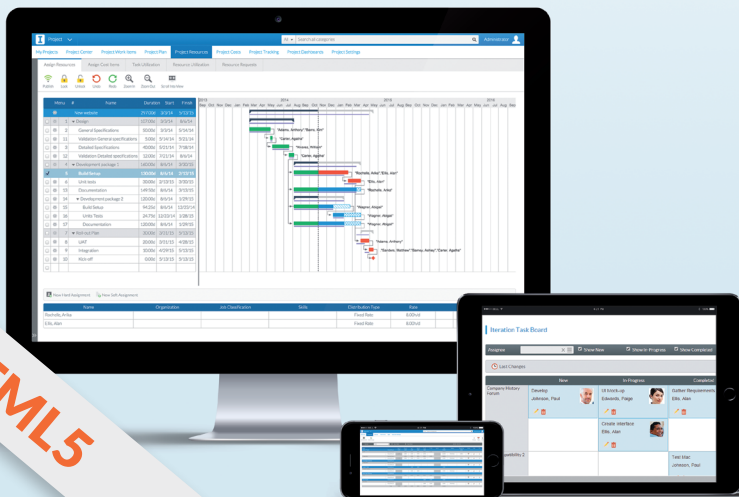


Project & Portfolio Management Software

Portfolio
Strategic Management

Project & Resource
Functional Management

Time-Tracking & Expenses
Execution Management



Out of the box
or tailored configuration

Agile, Critical Chain, Phase Gate,
PMBOK®, PRINCE2®

Intuitive user interface
Seamless Integration
Cloud based or on-site

Try Sciforma for Free!

30 days of unlimited access - Free training and guidance

Contact us to benefit from this great opportunity to evaluate our software!



+44 203 147 4723



info@sciforma.co.uk

www.sciforma.co.uk

The PMO Conference

The Exhibition

Ninth Wave

Ninth Wave's SmartCore solution is a proven web-based management support system. Our clients use SmartCore for a range of applications, including programme, portfolio, project, risk, resource, asset, fault and document management.

SmartCore is entirely configurable via the web browser to meet a wide range of organisational and individual management information needs.

It provides a shared environment for thousands of users over the internet, integrates with a range of other applications, and offers powerful and flexible dashboards and reports. SmartCore provides a tried and tested solution that can rapidly be configured by business users to meet current and future requirements, delivered and supported by a skilled and experienced Ninth Wave team.

More information at: www.ninthwave.co.uk/

SILVER SPONSOR



Integrated software to transform the delivery of your project portfolio

STRATEGY – BENEFIT – GOVERNANCE – RESOURCE – RISK – FINANCE – PLANNING – EXECUTION



www.ninthwave.co.uk
partners@ninthwave.co.uk

Booth
No. 8



www.antura.com

A Complete Solution for Project, Portfolio and Resource Management

Experience the perfect
combination of

- > Powerful features
- > Outstanding usability
- > Great flexibility
- > Fast deployment

"With Antura Projects we have got the
best possible solution to structure and
harmonize projects worldwide!"

– Anna Johansson, Manager Project Office,
Husqvarna AB



Proven Results
Over 150,000
satisfied users
in more than
50 countries

Antura Projects is a complete solution for project, portfolio and resource management. For the last 15 years, we have supported over 150.000 users in more than 50 countries to achieve excellence within PPM. Experience the perfect combination of powerful features, great flexibility, fast deployment and outstanding usability.



More information at: www.antura.com/

We serve industry-leading companies companies:

- Assa Abloy – Locks- and door solutions
- CHUV – Regional hospital in Switzerland
- Copenhagen Airports – Scandinavia's main airport
- Electrolux – Home and professional appliances
- Husqvarna – Outdoor power products
- Intrum Justitia – Credit management service provider
- Lantmännen – Food, energy and agriculture
- Nobel Biocare – Dental solutions
- Nynas – Development of oil refined products
- Munters – Air treatment solutions
- PostNord – Postal service in Sweden and Denmark
- Swedavia – Operates and develops eleven Swedish airports

The Exhibition

SILVER SPONSOR

TwentyEighty Strategy Execution

It takes people and performance to profit.

At **Strategy Execution, a TwentyEighty, Inc. company**, we deliver performance education that closes the strategy execution gap by strengthening peoples' strategic and project execution capabilities to drive higher performance. By combining the best of cutting-edge university research and proven business techniques, we deliver a performance-focused perspective designed to increase alignment and engagement across teams, business units or the entire enterprise.

Whether your goal is to sharpen your team's core skills or evolve the way your leadership approaches strategy execution, we have the performance education solutions that will transform the way you think, lead, execute – and perform.

Our core expertise centres on:

Technical Project Management Training
Leadership and Communications Training
Strategic and Business Management Training

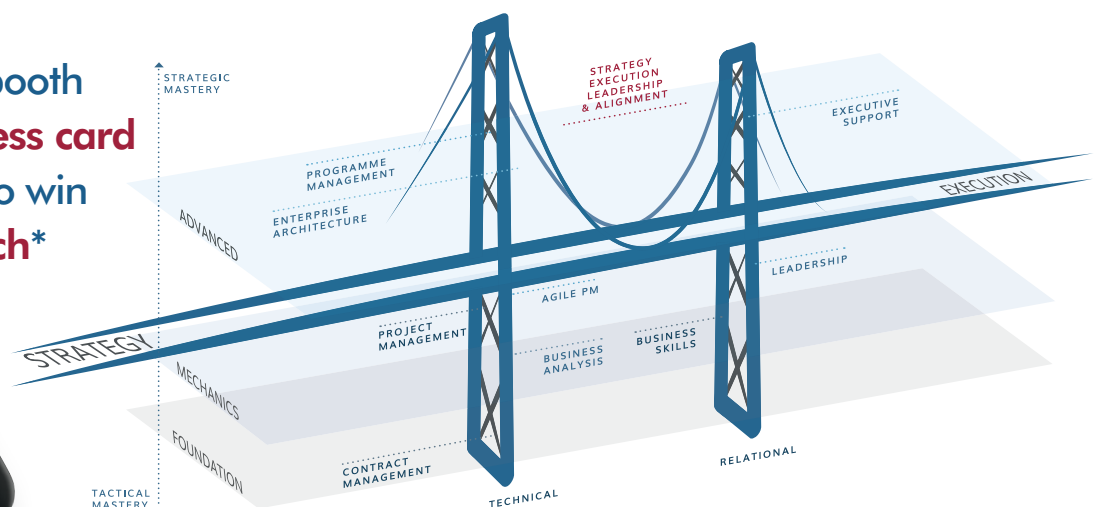
More information at: www.strategyex.co.uk



WIN AN APPLE WATCH*



Stop by TwentyEighty
Strategy Execution's booth
and drop your **business card**
and stand a chance to win
the latest **Apple Watch***



www.strategyex.co.uk

*Apple Watch is a trademark of the Apple Inc. registered in the U.S. and other countries

The PMO Conference

The Exhibition

SILVER SPONSOR

Planview

Planview enables organizations to get the most out of their resources and achieve their goals.

We are the global leader in solutions that optimize resources and work, spanning strategic planning, portfolio and resource management, project collaboration, and enterprise architecture.

From small teams to large enterprises, companies in every industry use Planview's products: Planview Enterprise, Projectplace, and Troux.

Headquartered in Austin, Texas, our 600 employees world-wide serve more than 1,000 enterprise customers and one million users.

More information at: www.planview.com/uk/



Visit the Planview stand to get your copy of The Top 6 Reports for IT PMOs



The Top 6 Reports for IT PMOs

Inform your stakeholders
consistently, confidently, and often

PLANVIEW®



Make sure to check
your bag for the
Scratch Card and
bring it to the
Planview stand for a
free gift!



Planview UK Ltd, 400 Thames Valley Park Drive,
Thames Valley Park, Reading, Berks RG6 1PT UK
Tel: +44 (0) 118 963 7716
infouk@planview.com | www.planview.co.uk

 **#BeThatPMO**

The PMO Conference

The Exhibition



IDE-International is a global product and services company that provides innovative change, programme and risk management solutions across the business enterprise. Our next generation of portfolio, programme and change management software, PRIMED, provides integrated strategic portfolio data across the enterprise.

With full lifecycle change, risk and programme management PRIMED from IDE International is ideal for establishing and integrating a standard set of controls and measures across your Portfolio while ensuring that you have the right resources with the right skills available at the right time.

We help you make informed management decisions based on actual data not opinion and support planning and management of the engagement of internal and external stakeholders.

Uniquely allowing you to not only establish traceability of requirements to benefits and business objectives but also to track contractual commitments made by Suppliers and made to Suppliers.

A smarter enterprise, powered by PRIMED



Barbecana helps deliver projects on time and within budget. It does this by validating schedule quality and using schedule risk analysis (Monte Carlo) to produce more realistic forecasts for project completion. Our tools work directly against the source schedules to avoid the complexity of export/import and are extremely fast, affordable and easy to use.

Our Full Monte risk analysis software operates against your source schedules, directly in their native environment (Oracle Primavera P6 or Microsoft Project), so we avoid additional import/export steps that can be time consuming and difficult to manage.

More information at: www.barbecana.com



PRIMED

ANALYTICS. INSIGHTS. CONTROL

The next generation of full lifecycle portfolio, programme and change management



Active portfolio management with dynamic scenario planning, performance tracking and optimisation.

Visit us at Stand #12

primed.ide-international.com



Schedule risk analysis improves your chance of success!

Full Monte™ adds **cost and schedule risk analysis** to **Primavera P6** and **Microsoft Project**. This can give you a more realistic estimate of forecast final cost and completion dates. Sensitivity analysis pinpoints tasks likely to affect project completion and tornado charts highlight the tasks creating the most uncertainty in the project outcome.

Protect your projects and enhance your reputation for on-time delivery within budget.



BARBECANA
Realistic plans for project success.

Download a free 30-day trial of Full Monte

info@barbecana.com

barbecana.com

The Exhibition



Pemari is a highly experienced CA PPM consulting firm that has a strong focus on delivering the best, cost-effective services and solutions to meet all your PPM needs.

Our consultants have decades of experience in all aspects of implementing quality CA PPM solutions. From project management, integrations, business analysis, migrations, installations, reporting and effective application configuration Pemari can be the key to your success.

What makes Pemari unique is the way in which we work closely with you the customer to ensure that our experience becomes your resources experience so that you can continue the quality deliveries long after we have gone. We are not a large multi-national firm of management consultants but highly experienced consultants focussed within the CA PPM workspace.

More information at: www.pemari.com



Milestone is the specialist project portfolio & performance management systems company, established in 1994 and based in London. Consultancy, training and implementation services are supplied to ISO 9001 standards.

OUR REPUTATION

Milestone has been unlocking the potential from project management software for the past twenty years to thousands of satisfied customers. We are valuable to our customers in this ever evolving industry. Our reputation as a reliable, consistent and trustworthy organisation is built upon our deep understanding and hands-on assessment of Project, Programme and Portfolio Management solutions. We are known for delivering on time and within budget. Our clients trust us because we excel at providing them with the knowledgeable support they need.

WE ARE EXPERTS

Our Trainers and Consultants are experienced and knowledgeable practitioners, who work exclusively for us. As a Specialised Oracle Platinum Partner, Milestone develops solutions utilising the Oracle Primavera suite and other industry-leading complementary products.

More information at: www.milestoneuk.com



Bring clarity
to your
decision making
with CA PPM

To find out how CA PPM can help you gain the insight needed to increase the value of your PMO and a chance to win a FREE OneMind PPM Assessment, come and see us at **Stand 14** downstairs in the Auditorium foyer.

If we miss you on the day, feel free contact us at hello@pemari.com to find out how we can help you.



- Oracle Primavera software and consultancy
- Oracle Primavera complete suite of training courses
- Oracle Approved Education Centre London & Aberdeen
- Mobile training facility for on-site events
- Customised client-specific training courses

Tel: 020 8991 3305
info@milestoneuk.com
www.milestoneuk.com



The Exhibition



Taylor & Francis
Taylor & Francis Group

Everything from benefits to schedule risk ... from business case to business value

The Taylor and Francis book's range now includes Gower, CrC Press and Routledge titles; a collection of well over 250 practical guides to projects, programmes and portfolios. Come and browse our collection of books including titles on designing and leading successful PMOs. Meet our authors and editors: Michel Thiry, Ray Mead, Donnie MacNicol, Lindsay Scott and others.

Catch up on the latest titles, including The Social Project Manager, Strategic Requirements Analysis, Net Present Value and Risk Modelling for Projects as well as new editions of Program Management and Project Leadership and take a preview of the forthcoming new edition of Gower Handbook of Programme Management.

If all that weren't enough, drop your visiting card into our goldfish bowl and you could be the lucky winner of £500.00 worth of (your choice) of Taylor and Francis project management books.

More information at: www.routledge.com/



@GowerPMOT

cora

Cora Systems provides Enterprise Portfolio, Program and Project Management (E-PMO) solutions and services to large-scale global organisations and government agencies since 1999. Combining our ProjectVision software and experienced Professional Services team enables organisations to deliver real-time, holistic project governance, control and visibility across all projects throughout the entire organisation.

The ProjectVision suite of modules are highly configurable for each client's specific business processes. The system is designed with a focus on the end-user thereby enabling users to quickly deploy the solution in complex PMO/PPM environments. The system can be configured to deliver dashboards and performance analytics for Senior Executives, Program Directors right down to project team members across the organisation.

ProjectVision integrates with leading CRM solutions such as Salesforce and ERP solutions such as Oracle and SAP as well as many industry specific third-party solutions, to provide real-time, 360-degree view across the entire organisation from a single, easy-to-use enterprise platform.

More information at: www.corasystems.com



@CoraSystems

gpm FIRST

Talk to us about our plans for the community of practice platform, www.gpmfirst.com, which already contains fully searchable, full-text versions of over 115 of our books, alongside user-articles and social tools such as playlists, personal profiles, question and answer **forums**.



Cora Systems provides enterprise portfolio, programme and project management solutions and services to large-scale global organisations and government agencies, including medical devices, pharmaceutical, healthcare, engineering and consulting.

Founded in 1999, with its headquarters in Ireland and regional offices in London and Washington, DC, Cora's clients are spread across multiple locations, take in dozens of countries, and support thousands of users. Its impressive client roster includes global brands such as Intel, DS Smith, Honeywell, the NHS in the UK, as well as helping to power the biggest change transformation project in the Irish state's history at its Health Service Executive.

Richard De Zeeuw
VP Enterprise Sales
rdezeeuw@corasystems.com

Tel: +353 (0)71 962 2078
Freephone UK: 0800 0432078

Carrick-on-Shannon (IRL) | Dublin (IRL) |
London (Bedford, UK) | Washington DC (USA)
www.corasystems.com

ProjectVision
cora



pmo flashmob



The PMO Flashmob is a monthly meetup in London* for people who work in PMOs.

Each month is different.

Alternate months it is a social evening – we meet up in a pub or bar and chat about what's important to us right now.

Other times it is a PMO Mini-Masterclass night where we have more of an organised learning night with networking afterwards.

The only thing that is the same each month is a mob of PMO professionals that want to talk to others who are on their wavelength.

Think of it as your own little personal coaching circle – the mob are just like you, they want to chat and share experiences that can perhaps help them be better in their work in the future.

There's no attendance criteria but be prepare to share your own words of wisdom that can help the collective mob of PMO Flashmobbers.

* There is a PMO Flashmob in Scotland too



www.pmoflashmob.org

The PMO Conference

Organised by:
PPMtalent 